

**LOVING
CARE,
DIGNIFIED
LIVES**



2022 ANNUAL REPORT



慈恩林
GRACE LODGE
(NURSING HOME)

Table of Contents

1	Annual Report – for Financial Year ended 31 March 2022	3
1.1	ORGANISATION PROFILE	3
1.1.1	About Us	3
1.1.2	The Executive Committee	3
1.1.3	Executive Sub-Committees.....	4
1.1.4	Key Management Personnel.....	4
1.1.5	Vision and Mission Statements	5
1.2	CORPORATE GOVERNANCE - POLICIES	6
1.2.1	Policies.....	6
1.2.2	Governance Evaluation Checklist	8
1.3	CORPORATE GOVERNANCE - STAFFING.....	11
1.3.1	Staff Strength	12
1.3.2	Staff Development	13
1.4	PROGRAMMES AND ACTIVITIES	15
1.4.1	Our Services	15
1.4.2	Admission to the Nursing Home.....	16
1.4.3	Occupancy	17
1.4.4	Special Programmes.....	20
1.4.5	Celebration Highlights.....	21
1.5	HIGHLIGHTS OF THE YEAR	22
1.5.1	Summary of Financial Performance	22
1.6	THE YEAR AHEAD	23
1.6.1	In the Year Ahead 2022 – 2023	23
1.6.2	Together we can overcome COVID-19	24
2	Financial Statements – for financial year ended 31 March 2022 ..	27



ANNUAL REPORT

- 3** Organization Profile
- 6** Corporate Governance - Policies
- 11** Corporate Governance - Staffing
- 15** Programmes and Activities
- 22** Highlights of the Year
- 23** The Year Ahead

1 Annual Report – for Financial Year ended 31 March 2022

1.1 ORGANISATION PROFILE

1.1.1 About Us

GRACE LODGE was registered as a society on 19 December 1988 and under the Charities Act on 6 March 1990.

Charity Registration Number	: 0720
Unique Entity Number	: UEN S88SS0120C
IPC Status	: IPC 000336 01 September 2021 – 31 August 2024
Registered Address	: 105 Punggol Road, Singapore 546636
Place of Operation	: 19 Compassvale Walk, Singapore 544644
Banker	: United Overseas Bank Limited, Siglap Branch Standard Chartered Bank(s) Ltd
Auditor	: Robert Yam & Co PAC
Honorary Legal Advisors	: Mr Khor Thiam Beng, Mr Khor Wee Siong
Honorary Medical Advisor	: Dr. Ee Chye Hua

1.1.2 The Executive Committee

<p>GRACE LODGE (GL) board members make significant contributions to our charitable cause, with their selfless dedication as well as their commitment of professional knowledge and precious time.</p> <p>The pioneer board members are, moreover, important exemplars for the other board members. They have been offering long-term assistance to us since GRACE LODGE establishment, being strong pillars of support who command respect and trust.</p> <p>The Executive Committee for the term from 21 December 2020 to 30 September 2022 was elected at the Annual General Meeting held on 19 December 2020</p> <p>GRACE LODGE Board Members are not remunerated for their services to the Board, as their appointments are honorary.</p>							
Description	1	2	3	4	5	6	7
Name	Venerable Kuan Yan, BBM	Mdm Tan Suat Lay	Mr Yeo Yam How	Mr Wee Cho Tat	Mr Toh Seng Poh	Ms Lim May Poh, Mabel	Mdm Lim Watt
Position Held	President	Vice-President	Honorary Secretary	Assistant Secretary	Honorary Treasurer	Assistant Treasurer	Committee Member
Year of Appointment	Co-Founder, succeeded Founder, Late Venerable Yen Pei as President since 1997	Pioneer Board Member since establishment	Board Member since 2014	Board Member since 2013	Pioneer Board Member since establishment	Board Member since 2018	Board Member since 2006
Occupation	Buddhist Leader, Voluntary Social Worker	Executive Director Self-Employed	Retired Formerly Executive Director of Metro Pte Ltd	Assistant Director Employed	Retired Formerly Director of ERA Realty	Lawyer Employed	Finance Executive Employed
Position in other boards	President - SBWS - FHBCC	Committee Member - SBWS	Not Applicable	Not Applicable	Honorary Secretary - FHBCC	Assistant Secretary - FHBCC	Not Applicable
Board Meetings Attended in Year 2021	3/3	3/3	3/3	3/3	3/3	3/3	3/3
<p>Board's Declaration:</p> <p>I. None of the board members are related to one another;</p> <p>II. None of the board members are remunerated for their services to the board;</p> <p>III. Two of Grace Lodge board members are also serving in the board of Singapore Buddhist Welfare Services (SBWS);</p> <p>IV. Three of Grace Lodge board members are also serving in the board of Fu Hui Buddhist Cultural Centre (FHBCC). Grace Lodge and FHBCC are separately affiliated to SBWS. Grace Lodge and FHBCC are operationally separate.</p>							

1.1.3 Executive Sub-Committees

No.	EXECUTIVE SUB-COMMITTEES	COMMITTEE MEMBERS
1	Audit Committee	Mr Yeo Yam How, Chairman
		Mr Wee Cho Tat, Member
		Mdm Lim Watt, Member
2	Programmes & Services Committee	Mr Wee Cho Tat, Chairman
		Mr Toh Seng Poh, Member
		Ms Mabel Lim May Poh, Member
3	Human Resource Committee	Mdm Ng Bee Nah, Chairperson
		Venerable Kuan Yan, Member
		Mdm Saw Swee Lan, Member

1.1.4 Key Management Personnel

No.	GRACE LODGE		Date Joined
1	Mr Ranjit Singh	Director of Nursing	August 2010
2	Mr Qian Zhi Jiang	Senior Operations cum Facilities Manager	June 2019
3	Ms Christina Ng	Senior Nurse Manager	March 2021
4	Ms Khin Than Htwe	Nurse Manager	June 2009
5	Ms Faradilah Bte Hamdan	Nurse Manager	March 2016

Related Entity

No.	Entity	UEN No.
1	Singapore Buddhist Welfare Services	S81SS0060H



1.1.5 Vision and Mission Statements



OUR VISION

To deliver quality care for the elderly

OUR MISSION

To preserve dignity and loveliness in aging

OBJECTIVES

The nursing home's objective is to provide shelter and care for needy, handicapped persons and the aged sick in Singapore, regardless of race, religion or gender.

*We care & serve
beyond differentiation*

1.2 CORPORATE GOVERNANCE - POLICIES

As an Institution of Public Character (IPC) and a registered charity, Grace Lodge is committed to the established standards of corporate governance in Singapore.

Grace Lodge believes that strong corporate governance is in its best interests and is committed towards maintaining the standards required.

Grace Lodge is guided by a set of corporate governance guidelines, based on best practices in the corporate and voluntary sectors.

1.2.1 Policies

CONFLICT OF INTEREST POLICY

Grace Lodge adopts a policy of declaration by Executive Committee members, staff and volunteers with personal interest that may affect the integrity, fairness and accountability to Grace Lodge. The Conflict of Interest Policy includes standard operating procedures in handling disclosure of a conflict of interest and how to address a situation when conflict of interest arises. Staff are required to sign a declaration to acknowledge the Conflict of Interest Policy.

PERSONAL DATA PROTECTION POLICY

Grace Lodge is committed to act responsibly under the Personal Data Protection Act (PDPA) to protect the personal data of individuals under Grace Lodge's custody. The purpose of the policy is to define and implement the procedures and guidelines on protection of personal data of individuals, in compliance with the PDPA regulations. This policy governs the collection, use, disclosure and protection of personal data of individuals. It also allows individuals to exercise their rights to access, correct or withdraw their data.

HUMAN RESOURCE POLICY

Grace Lodge ensures fairness and consistency in its human resource practices, through compliance with legislation requirements and updates to its Human Resource Policy. This policy provides clear and structured guidelines for its human resource practices.

VOLUNTEER MANAGEMENT POLICY

Grace Lodge has a Volunteer Management Policy to ensure volunteers are supported in discharging their roles safely; their development and well-being are taken care of; and their contributions are appreciated and recognized.

- As an Institution of Public Character (IPC) and a registered charity, Grace Lodge is committed to the established standards of corporate governance in Singapore.
- Grace Lodge believes that strong corporate governance is in its best interests and is committed towards maintaining the standards required.
- Grace Lodge is guided by a set of corporate governance guidelines, based on best practices in the corporate and voluntary sectors.

FINANCE AND FUNDING POLICY

The nursing home is funded by the Government and public donations. Grace Lodge also collects fees from paying cases. Such fees are based on the individual families' financial situations. All families are means-tested to determine their respective abilities to pay. The Ministry of Health provides subsidies based on the per capita incomes of the families, with subsidies ranging from 0% to 75% of the norm cost as specified by the Ministry.

As an IPC, the nursing home's policy is to preserve its integrity and transparency, promote public trust and confidence in the nursing home, comply with the code of governance guidelines, institute and observe measures to prevent actual, potential or perceived conflicts of interest that can affect the integrity, fairness and accountability of the nursing home, as well as ensure that its staff and volunteers all act in the best interests of the nursing home to achieve its vision as defined above.

The policy includes establishing standard procedures for handling the disclosure of any conflicts of interest that may arise and how to address them.

RESERVES POLICY

Our reserve position as at the financial year ended 31st March 2022:

	Current Year	Previous Year	% Increase/ (Decrease)
Unrestricted Funds (Reserves)			
- General Funds	\$7,990,203	\$7,723,287	3%
Restricted Funds			
- Medifund Account	\$148,503	\$945,413	(84%)
- CST Fund	\$236,708	\$372,524	(36%)
Total Funds¹	\$8,375,414	\$9,041,224	(7%)
Ratio of Reserves² to Annual Operating Expenditure³	0.75	0.78	(4%)

The reserves that we have set aside provide financial stability and the means for the development of our principal activity. The current level of reserves at \$7.9 million is adequate to fund 0.75 years of annual operating expenditure. However, the reserves include the fixed assets of \$811,682 which are required for the continued operations of our organization. Adjusting for such fixed assets and depreciation (non-cash outlay) at operating expenditure, on a cash basis, the figure of 0.75 years would be reduced to 0.69 years. We intend to grow our reserves to a ratio of 1.0. We intend to use the reserves for nursing home and welfare activities.

The Management Committee regularly reviews the amount of reserves that are required to ensure that they are adequate to fulfill our continuing obligations.

¹ Total funds include unrestricted, restricted, designated and endowment funds.

² Unrestricted Funds.

³ Charitable Activities, Operating and Administration Expenses.

1.2.2 Governance Evaluation Checklist

GOVERNANCE EVALUATION CHECKLIST (ADVANCED TIER) Code Compliance for the period from 1 April 2021 to 31 March 2022

S/No.	Code Guideline	Code ID	Response	Explanation (if Code guideline is not complied with)
BOARD GOVERNANCE				
1	Induction and orientation are provided to incoming governing board members upon joining the Board.	1.1.2	Complied	
	Are there governing board members holding staff ¹ appointments? (skip items 2 and 3 if "No")		No	
2	Staff does not chair the Board and does not comprise more than one third of the Board.	1.1.3	-	
3	There are written job descriptions for the staff's executive functions and operational duties, which are distinct from the staff's Board role.	1.1.5	-	
4	The Treasurer of the charity (or any person holding an equivalent position in the charity, e.g. Finance Committee Chairman or a governing board member responsible for overseeing the finances of the charity) can only serve a maximum of 4 consecutive years . If the charity has not appointed any governing board member to oversee its finances, it will be presumed that the Chairman oversees the finances of the charity.	1.1.7	Complied	
5	All governing board members must submit themselves for re-nomination and re-appointment , at least once every 3 years.	1.1.8	Complied	
6	The Board conducts self evaluation to assess its performance and effectiveness once during its term or every 3 years, whichever is shorter.	1.1.12	Complied	
	Is there any governing board member who has served for more than 10 consecutive years? (skip item 7 if "No")		Yes	
7	The charity discloses in its annual report the reasons for retaining the governing board member who has served for more than 10 consecutive years .	1.1.13	Complied	
8	There are documented terms of reference for the Board and each of its committees.	1.2.1	Complied	
CONFLICT OF INTEREST				
9	There are documented procedures for governing board members and staff to declare actual or potential conflicts of interest to the Board at the earliest opportunity.	2.1	Complied	
10	Governing board members do not vote or participate in decision making on matters where they have a conflict of interest.	2.4	Complied	
STRATEGIC PLANNING				
11	The Board periodically reviews and approves the strategic plan for the charity to ensure that the charity's activities are in line with the charity's objectives.	3.2.2	Complied	
12	There is a documented plan to develop the capacity and capability of the charity and the Board monitors the progress of the plan.	3.2.4		
HUMAN RESOURCE AND VOLUNTEER² MANAGEMENT				
13	The Board approves documented human resource policies for staff.	5.1	Complied	
14	There is a documented Code of Conduct for governing board members, staff and volunteers (where applicable) which is approved by the Board.	5.3	Complied	

GOVERNANCE EVALUATION CHECKLIST (ADVANCED TIER)

Code Compliance for the period from 1 April 2021 to 31 March 2022

S/No.	Code Guideline	Code ID	Response	Explanation (if Code guideline is not complied with)
15	There are processes for regular supervision, appraisal and professional development of staff.	5.5	Complied	
	Are there volunteers serving in the charity? (skip item 16 if "No")		Yes	
16	There are volunteer management policies in place for volunteers.	5.7	Complied	
FINANCIAL MANAGEMENT AND INTERNAL CONTROLS				
17	There is a documented policy to seek the Board's approval for any loans, donations, grants or financial assistance provided by the charity which are not part of the charity's core charitable programmes.	6.1.1	Complied	
18	The Board ensures that internal controls for financial matters in key areas are in place with documented procedures .	6.1.2	Complied	
19	The Board ensures that reviews on the charity's internal controls, processes, key programmes and events are regularly conducted.	6.1.3	Complied	
20	The Board ensures that there is a process to identify, and regularly monitor and review the charity's key risks .	6.1.4	Complied	
21	The Board approves an annual budget for the charity's plans and regularly monitors the charity's expenditure.	6.2.1	Complied	
	Does the charity invest its reserves (e.g. in fixed deposits)? (skip item 22 if "No")		No	
22	The charity has a documented investment policy approved by the Board.	6.4.3	-	
FUNDRAISING PRACTICES				
	Did the charity receive cash donations (solicited or unsolicited) during the financial year? (skip item 23 if "No")		Yes	
23	All collections received (solicited or unsolicited) are properly accounted for and promptly deposited by the charity.	7.2.2	Complied	
	Did the charity receive donations in kind during the financial year? (skip item 24 if "No")		No	
24	All donations in kind received are properly recorded and accounted for by the charity.	7.2.3	-	
DISCLOSURE AND TRANSPARENCY				
25	The charity discloses in its annual report — (a) the number of Board meetings in the financial year; and (b) the attendance of every governing board member at those meetings.	8.2	Complied	
	Are governing board members remunerated for their services to the Board? (skip items 26 and 27 if "No")		No	
26	No governing board member is involved in setting his own remuneration.	2.2		
27	The charity discloses the exact remuneration and benefits received by each governing board member in its annual report. OR The charity discloses that no governing board member is remunerated.	8.3	-	
	Does the charity employ paid staff? (skip items 28, 29 and 30 if "No")		Yes	
28	No staff is involved in setting his own remuneration.	2.2	Complied	

GOVERNANCE EVALUATION CHECKLIST (ADVANCED TIER)

Code Compliance for the period from 1 April 2021 to 31 March 2022

S/No.	Code Guideline	Code ID	Response	Explanation (if Code guideline is not complied with)
29	<p>The charity discloses in its annual report —</p> <p>(a) the total annual remuneration for each of its 3 highest paid staff who each has received remuneration (including remuneration received from the charity's subsidiaries) exceeding \$100,000 during the financial year; and</p> <p>(b) whether any of the 3 highest paid staff also serves as a governing board member of the charity.</p> <p>The information relating to the remuneration of the staff must be presented in bands of \$100,000.</p> <p>OR</p> <p>The charity discloses that none of its paid staff receives more than \$100,000 each in annual remuneration.</p>	8.4	Complied	
30	<p>The charity discloses the number of paid staff who satisfies all of the following criteria:</p> <p>(a) the staff is a close member of the family³ belonging to the Executive Head⁴ or a governing board member of the charity;</p> <p>(b) the staff has received remuneration exceeding \$50,000 during the financial year.</p> <p>The information relating to the remuneration of the staff must be presented in bands of \$100,000.</p> <p>OR</p> <p>The charity discloses that there is no paid staff, being a close member of the family³ belonging to the Executive Head⁴ or a governing board member of the charity, who has received remuneration exceeding \$50,000 during the financial year.</p>	8.5	Complied	
PUBLIC IMAGE				
31	<p>The charity has a documented communication policy on the release of information about the charity and its activities across all media platforms.</p>	9.2	Complied	

1.3 CORPORATE GOVERNANCE - STAFFING

Residents are treated with dignity, compassion and respect by our Grace Lodge team, which comprises medical, nursing care, support professionals with diverse backgrounds, nationalities, skillsets and work experience.

DESCRIPTION	STAFF ON PAYROLL		TOTAL
	LOCAL	FOREIGN	
Care Staff			
Director of Nursing	1	-	1
Senior Nurse Managers / Nurse Manager	2	1	3
Nurse Educator	1	-	1
Senior Staff Nurse / Staff Nurse	6	8	14
Senior Enrolled Nurse / Enrolled Nurse	8	6	14
Nursing Aide	-	38	38
Health Attendant	1	52	53
Therapy Assistant	6	6	12
Total No. of Care Staff	25	111	136
Support Staff			
Administrative/Accounts Executive	5	1	6
Operations cum Facilities Manager	1	-	1
Facilities Executive	1	-	1
Business Liaison Officer	1	-	1
Medical Social Worker	3	-	3
Driver	1	-	1
Total No. of Support Staff	12	1	13
TOTAL STAFFING	37	112	149

SPECIALIST SERVICES		
DESCRIPTION	SERVICE PROVIDER	FREQUENCY OF SERVICES
Medical Consultant	1	Twice a month
Geriatrician	1	Once a month
Psycho-geriatrician	1	Twice a month
Medical Officer	1	Twice a week
Speech Therapist	1	Twice a month
Occupational Therapist	1	Thrice a week
Physiotherapist	1	Thrice a week
Dietician	1	Once every 2 months
Pharmacist	1	Weekly
Total No. of Specialists	9	

1.3.1 Staff Strength

- 1) There were **149** staff members as at 31 March 2022.
- 2) Total staff costs and emoluments for FY 2022 was **S\$5,285,267**.
- 3) Employees are recruited locally and abroad. Foreign nursing staff underwent training which provided them with the skills needed to look after the residents. Four Care Ambassadors from Jetstar, who had been employed to work in Grace Lodge, went back to their airline upon expiry of their contract on 21 December 2021.
- 4) Key management personnel of the nursing home are those persons having authority and responsibility for planning, directing and controlling the activities of the nursing home.
- 5) Number of staff members in the respective remuneration bands:

Position	Remuneration Band	No. of Staff
Key Management	S\$100,000 and below S\$200,000	2
	S\$50,001 – S\$100,000	1
Care Staff & Support Staff	S\$50,001 – S\$100,000	8
	S\$50,000 and below	138

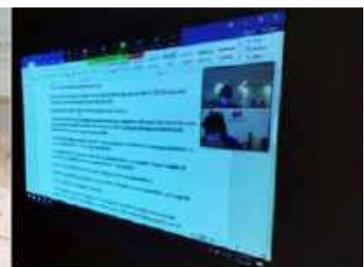
- 6) None of the 3 highest paid staff serves as a governing board member of Grace Lodge.
- 7) There is no paid staff who is a close family member of the Executive Head or a Board Member and who receives more than \$50,000 during the year.
- 8) Venerable Kuan Yan, Co-Founder of Grace Lodge, was appointed as President in 1997, after the demise of our founder, Venerable Yen Pei. The President (in a position equivalent to Chief Executive Officer) oversees the key management team on a voluntary basis. She does not receive compensation as her appointment is honorary.



Support Staff



Multi-disciplinary Zoom Meeting (MDM) with Consultant Geriatrician of KTPH



Speech Therapist from Sengkang General Hospital assessing a resident for swallowing function



Psycho-Geriatrician from Changi General Hospital reviewing patients



Volunteers provide services such as haircutting



1.4 PROGRAMMES AND ACTIVITIES

1.4.1 Our Services

Grace Lodge has a team of dedicated, professional nursing and support staff who offer comprehensive nursing home services to residents. Residents are also supported with access to quality facilities, as well as medical care around the clock.

1) Grace Lodge services include:

- medical services,
- occupational therapy,
- physiotherapy,
- speech therapy.

2) Specialist services under the Integrated Framework include:

- geriatric care,
- psycho-geriatric care,
- speech therapy,
- pharmaceutical services,
- dietetic services,
- podiatrist services.

Volunteers engaged by Grace Lodge commit their time and efforts in improving the social and physical well-being of our residents.

3) Scope of volunteer work:

- perform simple chores at the nursing home;
- organize activities and celebrations;
- provide hair-cutting services;
- arrange outings for residents and accompany them during outings.

1.4.2 Admission to the Nursing Home

Applications for admission of subsidized residents are made by referrals through Agency for Integrated Care (AIC), followed by review and approval by Grace Lodge Management, after careful consideration of the clinical conditions of the applicants.

Grace Lodge follows the admission criteria set by the Ministry of Health and AIC.

Admission Criteria:

- 1) Any sick person, especially an elderly person with medical condition(s) such as stroke, diabetes mellitus or other chronic sickness;
- 2) a patient requiring long-term daily nursing care, such as tube feeding, pain relief, wound dressing;
- 3) a patient with no caregiver or the caregiver is unable to provide the nursing care required;
- 4) a patient with any of the following medical conditions: dementia, psychiatric illness (stable), MRSA infection (colonized);
- 5) a patient with special nursing needs, such as:
 - urinary catheter care;
 - colostomy care;
 - nasogastric / gastrostomy feeding;
 - insulin injections.



Pre-admission counselling is conducted by a multidisciplinary team with the family of the elderly prior to admission.

The policies and procedures of Grace Lodge are made clear to the family members, who are assured of quality care in Grace Lodge and they are also encouraged to provide feedback to the Director of Nursing, Senior Nurse Manager or Medical Social Worker, if they find any gaps in the care provided.

1.4.3 Occupancy

GRACE LODGE STAFF HEAD COUNT

(As at end March 2022)



*All staff are appraised annually through open performance appraisal.

RESIDENTIAL CARE - CATEGORIZATION



RESIDENTIAL CARE - MOBILITY STATUS



RESIDENTIAL CARE - BED OCCUPANCY

(As at end March 2022)



RESIDENTIAL CARE - PROFILE BY AGE



DEMENTIA WARD (FEMALE)

The Dementia Ward located on Level 6 is geared towards serving the needs of residents with dementia. Through constant training and exposure, our specially selected staff have come to understand and excel in caring for residents with dementia.

- 1) Maximum capacity of 30 beds, with 15 single bedrooms for individuals and 15 beds in an open-concept, general ward layout.
- 2) Criteria for admission:
 - female;
 - mild to moderate dementia;
 - continent;
 - ambulant.
- 3) Number of residents as at 31 March 2022: 28 females.

Our dementia residents are females and housed at Fu Hui Link, Level 6.



NURSING WARDS (FEMALE WARDS AND MALE WARDS)

- 1) There were 271 residents in total as at 31 March 2022.
- 2) Average occupancy rate for the period 1 April 2021 to 31 March 2022 was 96.10%.
- 3) As at 31 March 2022, the occupancy was 96.10% achieved for the period.
- 4) Grace Lodge provides highly subsidized services as the majority of residents come from low-income families.



1.4.4 Special Programmes

Due to COVID-19 restrictions, some of our programmes had been curtailed and instead conducted virtually with Safe Management Measures.

Ace Seniors NDP 2021: An Ace Seniors virtual program produced by Vintage Radio, which featured specially curated multi-lingual music from the 1950s, 1960s & 1970s.

PCF Sparkletots Preschool Intergenerational Program (IG) with Grace Lodge: PCF Sparkletots yearly collaboration with Grace Lodge to bring cheer to our seniors via online interaction.



Visits by NCID Staff

Professor Leo Yee-Sin, along with representatives from National Centre for Infectious Diseases (NCID) and Agency for Integrated Care, visited Grace Lodge on 3 March 2022.

They gave recommendations in regard to the issues faced by Grace Lodge, such as cohorting and ventilation.



Pneumococcal Vaccination for Residents

Our residents received pneumococcal vaccination on 21 March 2022.

This was made possible through the generous sponsorship by Pfizer and Gainhealth.



Representatives from Pfizer Pte Ltd and Gainhealth.

1.4.5 Celebration Highlights



- 1) **Nestle Health Science Gifts to Nurses:** Nestle graciously sponsored tote bags for our nurses. The bags came in multiple designs with phrases like “Not all heroes wear capes”.
- 2) **Seniors’ Sports Day:** Active Masters, under the guidance of ActiveSG team, celebrated Seniors’ Sports Day with Grace Lodge residents.
- 3) **PCF Sparkletots Grandparents’ Day Celebration:** Our residents participated via Zoom in puzzle games, performances and light physical exercises with the children from PCF.
Community Care Day Appreciation: Our staff were presented with bottles of vitamins and mineral supplements, as tokens of appreciation from our Management, Ministry of Health and Agency for Integrated Care.
- 4) **Grace Lodge Christmas Celebration:** Staff of Grace Lodge celebrated Christmas, with lunch catered by Singapore Buddhist Welfare Services.
- 5) **PCF Sparkletots Lunar New Year Celebration:** PCF sent oranges and handmade greeting cards, wishing our residents good health.
- 6) **MindChamps Yio Chu Kang Preschool Lunar New Year Celebration:** The preschool held an in-house celebration and invited our residents to watch their performances virtually.
- 7) **The Shaw Foundation Hong-Bao 2022:** Every year, the Shaw Foundation distributes Lunar New Year red packets to our needy residents with MFEC (Medical Fee Exemption Card) status. 101 of our seniors received the gifts this year.



1.5 HIGHLIGHTS OF THE YEAR

1.5.1 Summary of Financial Performance

INCOME



Grace Lodge donation budgeted at \$100K, considering the market situation and inflation pressure on donors. There is no specific fund-raising plan.

EXPENDITURE



Grace Lodge budgeted to incur \$6,076,343 (Governance Cost), \$4,372,548 (Charitable Activities) and \$1,113,101 (Administrative and Overhead Cost).



1.6 THE YEAR AHEAD

1.6.1 In the Year Ahead 2022 – 2023



1) **Improve Manpower Quantity and Quality (on-going)**

- focus on hiring of more locals;
- training of staff to enhance their knowledge and skills;
- rotation of staff to different wards for operational adaptability;
- retention of manpower by providing more incentives such as promotion and upgrading;
- providing more incentives for staff with monetary awards;
- improve team work and morale of staff.

2) **Prevention and Control of COVID-19 Infection**

- infection-control training for care staff – to ensure that all are well-trained in infection-control and use of personal protective equipment (PPE);
- safe zoning and distancing priorities;
- personal and environmental hygiene;
- ensure that Grace Lodge is well stocked with PPE;
- visitor control and screening to facilitate contact tracing;
- take immediate action in response to the advisories from the Ministry of Health on the endemic situation;
- increase vaccination/testing rates for staff and residents;
- implement on-site COVID-19 Antigen Rapid Tests (ART) for all visitors.

3) **Dementia Ward 6, Level 6**

- upgrade staff further through advanced training in dementia care;
- increase number of dementia residents to reach target occupancy of 30 (100% capacity);
- continue transfer of general ward residents to level 6.

4) **Enhancing collaboration with Sengkang Hospital (SKH)**

- Advance Care Planning (ACP) Training for end-of-life care;
- further enhance tele-consultation with SKH to reduce referrals to Emergency department or hospitalization;
- continue the services of Senior Medical Consultant.

1.6.2 Together we can overcome COVID-19



Prime Minister Lee announced on 24 March 2022 that the risk of outdoor transmission is significantly lower, and the wearing of masks will be optional outside. Although some restrictions had been lifted, Grace Lodge has not let our guard down, but still continues our current practices for making our nursing home safe. We are doing our best to ensure safety measures in this endemic situation.

Measures implemented during the pandemic:

- regular briefings on the latest updates from the Ministry of Health and Agency for Integrated Care;
- careful monitoring of the health status of residents and staff, with focus on flu-like symptoms;
- temperature-screening twice daily and contact tracing/declaration since 17 February 2020;
- suspension of in-person activities (hair-cutting, birthday celebrations, volunteer activities) since February 2020;
- strict implementation of wearing masks and PPE (Personal Protective Equipment);
- constant verbal and visual reminders (such as posters) for staff and visitors to observe social distancing and hygiene;
- increased frequency of disinfection in high-touch and high-footfall areas;
- stockpiling of essential medical supplies and sourcing for additional backups;
- increased training in pandemic-related topics via internet video conferencing.

Zoning Actions:

- re-organised the rental home arrangements of foreign staff, with those working in the same ward staying together in the same dwelling (no dwelling with staff working in other wards);
- staff restricted from entering other wards, with each ward conducting its own internal training;

- supplier deliveries restricted to allocated days and location for receiving the goods;
- restrictions on visits in terms of number of visitors, dates of visits, time, durations and visitors' movements within Fu Hui Link;
- implementation of "Work-from-Home" arrangements for support staff.

To fight the pandemic, we ensure that all staff and residents are vaccinated for protection against COVID-19. The data below indicates the number of staff and residents who have already received their vaccines and booster doses.

Current Vaccination Status:

Vaccination Group	1st Dose Vaccine	2nd Dose Vaccine	3rd Dose Booster
Staff	153	151	145
Residents	270	269	157

We continue to do our best to ensure that our residents and staff remain well and free from infection.



FINANCIAL STATEMENTS

- 29** Statement by the Executive Committee
- 30** Independent Auditor's Report
- 33** Statement of Financial Position
- 34** Statement of Comprehensive Income
- 36** Statement of Changes in Funds
- 37** Statement of Cash Flows
- 38** Notes to the Financial Statements

2 Financial Statements – for financial year ended 31 March 2022

GRACE LODGE
(UEN: S88SS0120C)
(Registered in Singapore Under the Societies Act)

FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2022

GRACE LODGE

(UEN: S88SS0120C)

(Registered in Singapore Under the Societies Act)

FINANCIAL STATEMENTS - 31 MARCH 2022

	<u>PAGE NO</u>
Statement by the Executive Committee Members	1
Independent Auditor's Report	2 - 4
Statement of Financial Position	5
Statement of Comprehensive Income	6 - 7
Statement of Changes in Funds	8
Statement of Cash Flows	9
Notes to the Financial Statements	10 - 30

GRACE LODGE

Statement by the Executive Committee Members

1

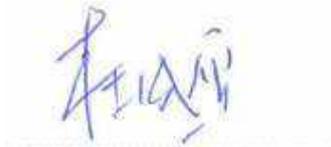
In the opinion of the Executive Committee:

- (a) the accompanying statement of financial position, statement of comprehensive income, statement of changes in funds and statement of cash flows together with the notes thereto are drawn up so as to present fairly, in all material respects, the state of affairs of Grace Lodge (the "Society") as at 31 March 2022 and the results, changes in funds and cash flows of the Society for the year ended on that date; and
- (b) at the date of this statement, there are reasonable grounds to believe that the Society will be able to pay its debts as and when they fall due.

On behalf of the Executive Committee



KUAN YAN
PRESIDENT



TOH SENG POH
HON. TREASURER



YEO YAM HOW
HON. SECRETARY

24 SEP 2022

GRACE LODGE

**Independent Auditor's Report
For the Financial Year Ended 31 March 2022**

2

**To the members of Grace Lodge
Report on the Audit of the Financial Statements**

Opinion

We have audited the financial statements of Grace Lodge (the "Charity"), which comprise the statement of financial position as at 31 March 2022, and the statement of comprehensive income, statement of changes in funds and statement of cash flows for the financial year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements are properly drawn up in accordance with the provisions of the Societies Act, Chapter 311 (the "Societies Act"), the Charities Act, Chapter 37 and other relevant regulations (the "Charities Act and Regulations") and Financial Reporting Standards in Singapore (SFRSs), so as to present fairly, in all material respects, the state of affairs of the Charity as at 31 March 2022 and the results, changes in funds and cash flows of the Society for the financial year ended on that date.

Basis for Opinion

We conducted our audit in accordance with Singapore Standards on Auditing (SSAs). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Charity in accordance with the Accounting and Corporate Regulatory Authority (ACRA) Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities (ACRA Code) together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

Management is responsible for the other information. The other information comprises the information included in the statement by the executive committee members and the annual report but does not include the financial statements and our auditor's report thereon. The annual report is expected to be made available to us after the date of the auditor's report.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to repeat that fact. We have nothing to report in this regard.

ROBERT YAM & CO PAC

Incorporated with limited liability
UEN: 201833873N

GRACE LODGE

Independent Auditor's Report For the Financial Year Ended 31 March 2022

3

To the members of Grace Lodge (cont'd)

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with the provisions of the Societies Act, the Charities Act and Regulations and FRSs, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Charity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Charity's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Charity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Charity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Charity to cease to continue as a going concern.

ROBERT YAM & CO PAC

Incorporated with limited liability
UEN: 201833873N

GRACE LODGE

Independent Auditor's Report For the Financial Year Ended 31 March 2022

4

To the members of Grace Lodge (cont'd)

Auditor's Responsibilities for the Audit of the Financial Statements (cont'd)

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on Other Legal and Regulatory Requirements

In our opinion, the accounting and other records required to be kept by the Charity have been properly kept in accordance with the provisions of the Societies Regulations enacted under the Societies Act and the Charities Act and Regulations.

During the course of our audit, nothing has come to our attention that causes us to believe that during the financial year:

- (a) the Charity has not used the donation moneys in accordance with its objectives as required under Regulation 11 of the Charities (Institutions of a Public Character) Regulations, and
- (b) the Charity has not complied with the requirements of Regulation 15 of the Charities (Institutions of a Public Character) Regulations.



Robert Yam & Co PAC
Public Accountants and
Chartered Accountants
Singapore

18 September 2021

RY_ME/TXH/rbm

GRACE LODGE
Statement of Financial Position
As at 31 March 2022

5

	Note	2022 S\$	2021 S\$
ASSETS			
Non-current assets			
Plant and equipment	5	811,682	1,016,084
Current assets			
Trade and other receivables	6	1,730,218	1,775,806
Prepayments		13,967	8,540
Cash and cash equivalents	7	7,837,233	7,927,512
		9,581,418	9,711,858
Total assets		10,393,100	10,727,942
FUNDS AND LIABILITIES			
Funds			
Unrestricted funds			
Accumulated Fund		7,990,203	7,723,287
Restricted funds			
Ministry of Health (MOH) Medifund account		148,503	945,413
Agency for Integrated Care - Community Silver Trust grant ("AIC CST grant")		236,708	372,524
Total funds		8,375,414	9,041,224
Non-current liabilities			
Deferred capital grant	9	160,575	161,606
Current liabilities			
Deferred capital grant	9	31,157	27,348
Trade and other payables	10	1,715,688	1,386,936
Patients' deposits	11	110,266	110,828
		1,857,111	1,525,112
Net current assets		7,724,307	8,186,746
Total liabilities		2,017,686	1,686,718
Net assets		8,375,414	9,041,224
Total funds and liabilities		10,393,100	10,727,942

The accompanying notes form an integral part of these financial statements.

GRACE LODGE
Statement of Comprehensive Income
For the Financial Year Ended 31 March 2022

6

	Note	Unrestricted	Restricted		Total funds S\$	2021 Total funds S\$
		Accumulated fund S\$	← 2022 →			
			AIC CST grant S\$	MOH Medifund account S\$		
INCOME						
Voluntary income	12	154,816	-	-	154,816	139,745
Activities for generating funds	13	2,487,258	-	(1,401,810)	1,085,448	2,243,743
Income from charitable activities	14	8,109,140	-	604,900	8,714,040	8,914,205
Investment income	15	-	-	-	-	719
Other income	16	184,937	-	-	184,937	332,608
Total income		10,936,151	-	(796,910)	10,139,241	11,631,020
Less: EXPENDITURES						
Administrative charges for on-line donation		267	-	-	267	-
Audit fee		22,000	-	-	22,000	18,300
Bank charges		662	-	-	662	596
Bonus	17	530,823	-	-	530,823	408,803
CPF, SDL and FWL	17	1,166,941	-	-	1,166,941	573,914
Consumable/surgical items						
- non-standard		114,713	-	-	114,713	105,004
- standard		94,407	-	-	94,407	84,088
Daily meals, refreshment and cooking expenses		96,099	-	-	96,099	130,339
Depreciation of plant and equipment	5	236,393	-	-	236,393	225,657
Gas, water and electricity		255,295	-	-	255,295	153,764
Insurance		16,370	-	-	16,370	10,627
Laboratory, X-ray expenses		11,207	-	-	11,207	12,171
License fee		15,763	-	-	15,763	26,493
Locum fee		30,815	-	-	30,815	22,398
Loss on disposal of plant and equipment		2,274	-	-	2,274	5,377
Bad debts written off		7,703	-	-	7,703	3,408
Maintenance and services		45,194	-	-	45,194	23,075
Medical and surgical supplies		38,210	-	-	38,210	33,585
Oxygen supply expenses		3,426	-	-	3,426	5,169
Laundry services		120,041	-	-	120,041	120,714
Catering services		514,657	-	-	514,657	485,297
Cleaning services		374,261	-	-	374,261	309,300
Management fee		96,000	-	-	96,000	96,000
Nursing care service		88,368	-	-	88,368	29,342
Other consumables (diapers)		118,580	36,432	-	155,012	144,526
Other staff benefits	17	41,592	-	-	41,592	772,048
Pharmacy and medical fees		139,109	-	-	139,109	125,385
Physiotherapy services		91,395	-	-	91,395	94,815
Postage and stamps		657	-	-	657	1,140
Printing and stationery		13,210	-	-	13,210	13,449
Professional fee		10,400	-	-	10,400	-
Recreation and activities		-	29,384	-	29,384	10,520
Recruitment expenses		45,618	-	-	45,618	44,503

GRACE LODGE

**Statement of Comprehensive Income (cont'd)
For the Financial Year Ended 31 March 2022**

7

	Unrestricted	Restricted		Total	2021
		← 2022 →			
Note	Accumulated fund S\$	AIC CST grant S\$	MOH Medifund account S\$	funds S\$	Total funds S\$
Less: EXPENDITURES (cont'd)					
Rental	2,161,114	-	-	2,161,114	2,153,188
Salaries	17 3,545,911	-	-	3,545,911	3,053,199
Sundry expenses	101,335	-	-	101,335	84,896
Small assets	43,854	-	-	43,854	37,422
Staff training and course fees	12,586	-	-	12,586	8,680
Telephone charges	3,000	-	-	3,000	3,000
Tube fees/health supplements	197,715	-	-	197,715	166,797
Upkeep of motor vehicles	10,929	-	-	10,929	8,651
Uniforms	24,054	-	-	24,054	21,598
Unclaimable GST expenses	226,287	-	-	226,287	246,126
Total expenditures	10,669,235	65,816	-	10,735,051	9,873,364
Net surplus/(deficit) for the year	266,916	(65,816)	(796,910)	(595,810)	1,757,656

The accompanying notes form an integral part of these financial statements.

GRACE LODGE

**Statement of Changes in Funds
For the Financial Year Ended 31 March 2022**

8

	Accumulated fund S\$	←—— Restricted ——→		Total S\$
		AIC CST grant S\$	MOH Medifund account S\$	
Balance as at 1 April 2020	6,183,085	243,681	856,802	7,283,568
Net surplus for the year	1,540,202	-	-	1,540,202
Addition of funds	-	128,843	468,250	597,093
Utilisation of funds	-	-	(379,639)	(379,639)
Balance as at 31 March 2021	<u>7,723,287</u>	<u>372,524</u>	<u>945,413</u>	<u>9,041,224</u>
Net surplus for the year	266,916	-	-	266,916
Addition of funds	-	-	604,900	604,900
Utilisation of funds	-	(65,816)	(1,401,810)	(1,467,626)
Refund of funds	-	(70,000)	-	(70,000)
Balance as at 31 March 2022	<u>7,990,203</u> =====	<u>236,708</u> =====	<u>148,503</u> =====	<u>8,375,414</u> =====

The accompanying notes form an integral part of these financial statements.

GRACE LODGE

Statement of Cash Flows
For the Financial Year Ended 31 March 2022

9

	Note	2022 S\$	2021 S\$
Cash flows from operating activities:			
Net (deficit)/surplus for the year		(595,810)	1,757,656
<u>Adjustments for:</u>			
Depreciation of plant and equipment	5	236,393	225,657
Loss on write-off of plant and equipment		2,274	5,377
Operating cash flow before working capital changes		(357,143)	1,988,690
<u>Changes in working capital:</u>			
Trade and other receivables		45,588	(649,876)
Prepayments		(5,427)	23
Changes in restricted cash – Medifund account		796,910	(88,611)
Changes in restricted cash – AIC CST Grant		65,816	(128,843)
Trade and other payables		328,752	77,855
Patients’ deposits		(562)	6,858
Deferred capital grant		2,778	(27,348)
Net cash from operating activities		876,712	1,178,748
Cash flows from investing activities:			
Purchase of plant and equipment	5	(34,265)	(149,325)
Net cash used in investing activities		(34,265)	(149,325)
Net increase in cash and cash equivalents		842,447	1,029,423
Cash and cash equivalents at beginning of year		6,609,575	5,580,152
Cash and cash equivalents at end of year	7	7,452,022	6,609,575

There are no reconciliation amounts for the non-cash changes in liabilities arising from financing activities.

The accompanying notes form an integral part of these financial statements.

GRACE LODGE

Notes to the Financial Statements For the Financial Year Ended 31 March 2022

10

These notes form an integral part of and should be read in conjunction with the accompanying financial statements.

1. General information

The Grace Lodge (the “Society”) is registered under the Societies Act, Chapter 311 and is domiciled in the Republic of Singapore. The Society is also an approved charity under the Charities Act, Chapter 37 and has been an Institution of Public Character (IPC) since 6 March 1990. Its present IPC status is effective from 1 September 2019 to 31 August 2021.

Its registered address and principal place of activities is located at Fu Hui Link, 19 Compassvale Walk, Singapore 544644.

The principal activity of the Society is the provision of shelter and nursing care services for the needy, handicapped people and the aged sick in Singapore.

The financial statements for the financial year ended 31 March 2022 were authorised for issue by the Executive Committee on 24 September 2022.

2. Basis of preparation

2.1 Statement of compliance

These financial statements have been prepared in accordance with the Financial Reporting Standards in Singapore (“FRSs”) and the related interpretations to FRS (“INT FRS”) as issued by the Singapore Accounting Standards Council. They are in compliance with the provisions of Societies Act, Chapter 311, the Charities Act, Chapter 37 and other relevant regulations.

2.2 Accounting convention

The financial statements are prepared on a going concern basis under the historical cost convention, except where a financial reporting standard requires an alternative treatment (such as fair values) as disclosed where appropriate in these financial statements. The accounting policies in the financial reporting standards may not be applied when the effect of applying them is not material. The disclosures required by financial reporting standards may not be provided if the information resulting from that disclosure is not material.

2.3 Functional and presentation currency

These financial statements are presented in Singapore Dollar (“S\$”) which is the functional currency of the Society.

GRACE LODGE

Notes to the Financial Statements For the Financial Year Ended 31 March 2022

11

3. Significant accounting policies

The accounting policies adopted are consistent with those of the previous financial year except that in the current financial year, the Society has adopted all the new and revised standards which are relevant to the Society and are effective for annual financial periods beginning on or after 1 April 2021. The adoption of these standards did not have any material effect on the financial statements, unless otherwise indicated.

3.1 Plant and equipment

All items of plant and equipment are initially recorded at cost. Subsequent to recognition, plant and equipment are measured at cost less accumulated depreciation and any accumulated impairment losses.

Depreciation on plant and equipment is calculated using the straight-line method to allocate their depreciable amounts over their estimated useful lives as follows:

	<u>Useful lives</u>
Furniture & fittings	10 years
Equipment	3 to 10 years
Motor vehicles	10 years
Renovation	10 years

The carrying values of plant and equipment are reviewed for impairment when events or changes in circumstances indicate that the carrying value may not be recoverable.

The residual value, useful life and depreciation method are reviewed at each financial year-end, and adjusted prospectively, if appropriate.

An item of plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss on derecognition of the asset is included in profit or loss in the year the asset is derecognised.

Fully depreciated property, plant and equipment are retained in the financial statements until they are no longer in use.

3.2 Impairment of non-financial assets

The Society assesses at each reporting date whether there is an indication that an asset may be impaired. If any indication exists, or when an annual impairment testing for an asset is required, the Society makes an estimate of the asset's recoverable amount.

An asset's recoverable amount is the higher of an asset's or cash generating unit's fair value less costs of disposal and its value-in-use and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets. Where the carrying amount of an asset or cash-generating unit exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

GRACE LODGE

Notes to the Financial Statements For the Financial Year Ended 31 March 2022

12

3. Significant accounting policies (cont'd)

3.2 Impairment of non-financial assets (cont'd)

Impairment losses are recognised in profit or loss, except for assets that are previously revalued where the revaluation was taken to other comprehensive income. In this case, the impairment is also recognised in other comprehensive income up to the amount of any previous revaluation.

A previously recognised impairment loss is reversed only if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognised. If that is the case, the carrying amount of the asset is increased to its recoverable amount. That increase cannot exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised previously. Such reversal is recognised in profit or loss unless the asset is measured at revalued amount, in which case the reversal is treated as a revaluation increase.

3.3 Financial instruments

Recognition and derecognition of financial instruments:

A financial asset or a financial liability is recognised in the statement of financial position when, and only when, the entity becomes party to the contractual provisions of the instrument. All other financial instruments (including regular-way purchases and sales of financial assets) are recognised and derecognised, as applicable, using trade date accounting or settlement date accounting. At initial recognition, the financial asset or financial liability is measured at its fair value plus, in the case of a financial asset or financial liability not at fair value through profit or loss, transaction costs that are directly attributable to the acquisition of the financial asset or financial liability.

A financial asset is derecognised when the contractual rights to the cash flows from the financial asset expire or it transfers the rights to receive the contractual cash flows in a transaction in which substantially all of the risks and rewards of ownership of the financial asset are transferred or in which the entity neither transfers nor retains substantially all of the risks and rewards of ownership and it does not retain control of the financial asset.

A financial liability is removed from the statement of financial position when, and only when, it is extinguished, that is, when the obligation specified in the contract is discharged or cancelled or expires.

GRACE LODGE

Notes to the Financial Statements For the Financial Year Ended 31 March 2022

13

3. Significant accounting policies (cont'd)

3.3 Financial instruments (cont'd)

Classification and measurement of financial assets

Financial asset classified as measured at amortised cost

A financial asset is measured at amortised cost if it meets both of the following conditions and is not designated as at fair value through profit or loss (FVTPL), that is (a) the asset is held within a business model whose objective is to hold assets to collect contractual cash flows; and (b) the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Classification and measurement of financial liabilities

Financial liabilities are classified as at fair value through profit or loss (FVTPL) in either of the following circumstances: (1) the liabilities are managed, evaluated and reported internally on a fair value basis; or (2) the designation eliminates or significantly reduces an accounting mismatch that would otherwise arise. All other financial liabilities are carried at amortised cost using the effective interest method. Reclassification of any financial liability is not permitted.

3.4 Fair value estimation of financial assets and liabilities

The carrying values of current financial instruments approximate their fair values due to the short-term maturity of these instruments and the disclosures of fair value are not made when the carrying amount of current financial instruments is a reasonable approximation of the fair value. The fair values of non-current financial instruments may not be disclosed separately unless there are significant differences at the end of the reporting year and in the event, the fair values are disclosed in the relevant notes to the financial statements.

3.5 Impairment of financial assets

The Society recognises an allowance for expected credit losses (ECLs) for all debt instruments not held at fair value through profit or loss and financial guarantee contracts. ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Society expects to receive, discounted at an approximation of the original effective interest rate. The expected cash flows will include cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

GRACE LODGE

Notes to the Financial Statements For the Financial Year Ended 31 March 2022

14

3. Significant accounting policies (cont'd)

3.5 Impairment of financial assets (cont'd)

ECLs are recognised in two stages. For credit exposures for which there has not been a significant increase in credit risk since initial recognition, ECLs are provided for credit losses that result from default events that are possible within the next 12-months (a 12-month ECL). For those credit exposures for which there has been a significant increase in credit risk since initial recognition, a loss allowance is recognised for credit losses expected over the remaining life of the exposure, irrespective of timing of the default (a lifetime ECL).

For trade receivables, the Society applies a simplified approach in calculating ECLs. Therefore, the Society does not track changes in credit risk, but instead recognises a loss allowance based on lifetime ECLs at each reporting date. The Society has established a provision matrix that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment.

The Society considers a financial asset in default when contractual payments are 365 days past due. However, in certain cases, the Society may also consider a financial asset to be in default when internal or external information indicates that the Society is unlikely to receive the outstanding contractual amounts in full before taking into account any credit enhancements held by the Society. A financial asset is written off when there is no reasonable expectation of recovering the contractual cash flows.

3.6 Cash and cash equivalents

Cash and cash equivalents comprise cash at bank and on hand. For the purpose of presentation in the statement of cash flows, restricted cash are excluded.

3.7 Provisions

Provisions are recognised when the Society has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and the amount of the obligation can be estimated reliably.

Provisions are reviewed at the end of each reporting period and adjusted to reflect the current best estimate. If it is no longer probable that an outflow of economic resources will be required to settle the obligation, the provision is reversed. If the effect of the time value of money is material, provisions are discounted using a current pre-tax rate that reflects, where appropriate, the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognised as a finance cost. Changes in estimates are reflected in profit or loss in the financial year they occur.

GRACE LODGE

Notes to the Financial Statements For the Financial Year Ended 31 March 2022

15

3. Significant accounting policies (cont'd)

3.8 Government grants

Government grants are recognised as a receivable when there is reasonable assurance that the grant will be received and all attached conditions will be complied with.

When the grant relates to an expense item, it is recognised as income on a systematic basis over the periods that the related costs, for which it is intended to compensate, are expensed. When the grant relates to an asset, the fair value is recognised as deferred income on the statement of financial position and is recognised as income in equal amounts over the expected useful life of the related asset.

When loans or similar assistance are provided by governments or related institutions with an interest rate below the current applicable market rate, the effect of this favourable interest is regarded as additional government grant.

3.9 Employee benefits

(a) Defined contribution plans

A defined contribution plan is a post-employment benefit plan under which an entity pays fixed contributions into a separate entity such as the Central Provident Fund and will have no legal or constructive obligation to pay further amounts. Obligations for contributions to defined contribution plans are recognised as an employee benefit expense in profit or loss in the periods during which related services are rendered by employees.

(b) Employee leave entitlement

Employee entitlements to annual leave are recognised when they accrue to employees. A provision is made for the estimated liability for annual leave as a result of services rendered by employees up to the end of the reporting period.

3.10 Revenue recognition

The financial reporting standard on revenue from contracts with customers establishes a five-step model to account for revenue arising from contracts with customers. Revenue is recognised at an amount that reflects the consideration to which the entity expects to be entitled in exchange for transferring goods or services to a customer (which excludes estimates of variable consideration that are subject to a constraints, such as right of return exists, trade discounts, volume rebates and changes to the transaction price arising from modifications), net of any related sales taxes and excluding any amounts collected on behalf of third parties. An asset (goods or services) is transferred when or as the customer obtains control of that asset. As a practical expedient the effects of any significant financing component is not adjusted if the payment for goods or services will be within one year.

GRACE LODGE

Notes to the Financial Statements For the Financial Year Ended 31 March 2022

16

3. Significant accounting policies (cont'd)

3.10 Revenue recognition (cont'd)

Revenues from residents' fees are recognised when due and receivable.

Donations are recognised as income when received.

Income from rendering of services is recognised when the services are rendered.

Subsidies from Ministry of Health are recognised as and when received.

3.11 Donation in kind

Assets given for use by the Society are recognised as incoming resources and within the relevant plant and equipment category of the statement of financial position when its fair value can be measured reliably and it is receivable. Goods donated as consumables are recorded at values based on a reasonable estimate of their value (if material). Assets which are donated for resale, distribution or consumption are not recorded when received as it is usually not practical to ascertain the value of the items involved. No value is ascribed to volunteer services. The donation is recognised if the amount of the donation in kind can be measured reliably and there is no uncertainty that it will be received.

3.12 Funds

Fund balances restricted by outside sources are so indicated and are distinguished from unrestricted funds allocated to specific purposes, if any, by action of the management. Externally restricted funds may only be utilised in accordance with the purposes established by the source of such funds or through the terms of an appeal and are in contrast with unrestricted funds over which management retains full control to use in achieving any of its institutional purposes. An expense resulting from the operating activity of a fund that is directly attributable to the fund is charged to that fund. Common expenses, if any, are allocated on a reasonable basis to the funds based on a method most suitable to that common expense.

Accumulated Fund

This fund, which is unrestricted, is expendable at the discretion of the Executive Committee in furtherance of the Society's objectives.

Restricted Funds

Ministry of Health Medifund Account ("MOH Medifund account") is a restricted fund set up to account for the disbursement by the Ministry of Health (MOH) to the Society to help needy patients approved by the Medifund Facility Committee. The fund is placed in a designated bank account solely for this purpose.

GRACE LODGE

**Notes to the Financial Statements
For the Financial Year Ended 31 March 2022**

17

3. Significant accounting policies (cont'd)

3.12 Funds (cont'd)

Restricted Funds (cont'd)

Agency for Integrated Care - Community Silver Trust grant ("AIC CST grant") is a restricted fund set up to account for grant received from the Community Silver Trust, which is a dollar-for-dollar matching grant provided by the Government and is managed by MOH and administered by the Agencies of Integrated Care.

3.13 Income tax

The Society is exempt from income tax under Section 13(1)(zm) of the Singapore Income Tax Act.

4 Significant accounting judgement and estimates

There were no critical judgements made in the process of applying the accounting policies that have the most significant effect on the amounts recognised in the financial statements. There were no key assumptions concerning the future, and other key sources of estimation uncertainty at the end of the reporting year, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next reporting period.

GRACE LODGE

**Notes to the Financial Statements
For the Financial Year Ended 31 March 2022**

18

5. Plant and equipment

	Furniture and fittings S\$	Equipment S\$	Motor vehicles S\$	Renovation S\$	Total S\$
2022					
Cost					
At 1 April 2021	57,983	1,647,830	178,015	383,039	2,266,867
Additions	-	34,265	-	-	34,265
Write-offs	-	(94,106)	-	-	(94,106)
At 31 March 2022	57,983	1,587,989	178,015	383,039	2,207,026
Accumulated depreciation					
At 1 April 2021	33,941	980,896	156,153	79,793	1,250,783
Depreciation charge	5,297	181,619	11,090	38,387	236,393
Write-offs	-	(91,832)	-	-	(91,832)
At 31 March 2022	39,238	1,070,683	167,243	118,180	1,395,344
Net book value					
At 31 March 2022	18,745	517,306	10,772	264,859	811,682

GRACE LODGE

**Notes to the Financial Statements
For the Financial Year Ended 31 March 2022**

19

5. Plant and equipment (cont'd)

	Furniture and fittings S\$	Equipment S\$	Motor vehicles S\$	Renovation S\$	Total S\$
<u>2021</u>					
Cost					
At 1 April 2020	59,723	1,565,093	178,015	341,289	2,144,120
Additions	-	107,575	-	41,750	149,325
Write-offs	(1,740)	(24,838)	-	-	(26,578)
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
At 31 March 2021	57,983	1,647,830	178,015	383,039	2,266,867
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
Accumulated depreciation					
At 1 April 2020	29,158	832,871	140,966	43,332	1,046,327
Depreciation charge	5,736	168,273	15,187	36,461	225,657
Write-offs	(953)	(20,248)	-	-	(21,201)
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
At 31 March 2021	33,941	980,896	156,153	79,793	1,250,783
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
Net book value					
At 31 March 2021	24,042	666,934	21,862	303,246	1,016,084
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>

GRACE LODGE

**Notes to the Financial Statements
For the Financial Year Ended 31 March 2022**

20

6. Trade and other receivables

	2022 S\$	2021 S\$
Trade receivables - non-related parties	901,216	1,579,582
Less: Allowance for doubtful debts	(300)	(1,416)
	<u>900,916</u>	<u>1,578,166</u>
Other receivables	784,253	149,276
Sundry receivables	45,049	48,364
	<u>1,730,218</u>	<u>1,775,806</u>
	=====	=====

Trade receivables are non-interest bearing and are generally on 15 to 30 days' terms. They are recognised at their original invoice amounts which represent their fair values on initial recognition.

Sundry receivables are non-trade related, unsecured, non-interest bearing and repayable on demand.

Trade receivables that are impaired

	Individually impaired S\$	Total S\$
Movement in the allowance for impairment:		
Balance as at 1 April 2020	2,773	2,773
Recovered (Note 16)	(1,357)	(1,357)
	<u>1,416</u>	<u>1,416</u>
Balance as at 31 March 2021	1,416	1,416
Recovered (Note 16)	(1,116)	(1,116)
	<u>300</u>	<u>300</u>
End of financial year	300	300
	=====	=====

The trade receivables are subject to the expected credit loss model under the financial reporting standard on financial instruments.

For purpose of impairment assessment, the trade and other receivables are considered to have low credit risk as revenue from patients are covered by recurrent grants from MOH and there have been no historical losses. There has been no significant increase in the risk of default since initial recognition. Accordingly, for the purpose of impairment assessment for these receivables, the loss allowance is measured at an amount equal to 12-month expected credit losses (ECL). No loss allowance is deemed necessary.

GRACE LODGE

**Notes to the Financial Statements
For the Financial Year Ended 31 March 2022**

21

7. Cash and cash equivalents

	2022 S\$	2021 S\$
Cash and short-term deposits:		
Cash at bank	7,836,484	7,926,488
Cash on hand	749	1,024
	<u>7,837,233</u>	<u>7,927,512</u>
	=====	=====

For the purpose of presenting the statement of cash flows, cash and cash equivalents comprise the following:

	2022 S\$	2021 S\$
Cash and short-term deposits	7,837,233	7,927,512
Less: Restricted cash - Medifund account	(148,503)	(945,413)
- AIC CST Grant	(236,708)	(372,524)
	<u>7,452,022</u>	<u>6,609,575</u>
	=====	=====

Short-term bank deposits mature within 1 month (2021: 1 month) from the financial year end and earn interest at the respective short-term deposit rates.

The short-term deposit rates at the end of the reporting year range from 0.03% to 0.08% (2021: 0.03% to 0.08%) per annum.

8. Government grants

	2022 S\$	2021 S\$
<i><u>Recurrent grant from Ministry of Health</u></i>		
Beginning of financial year	-	-
Grants received during the year (Note 14)	7,076,487	6,778,835
Grants utilised during the year	(7,076,487)	(6,778,835)
	<u>-</u>	<u>-</u>
	=====	=====
End of financial year	-	-

GRACE LODGE

**Notes to the Financial Statements
For the Financial Year Ended 31 March 2022**

22

8. Government grants (cont'd)

	2022 S\$	2021 S\$
<u>Healthcare Productivity Fund (HPF) grant from Agency for Integrated Care (AIC)</u>		
Beginning of financial year	-	-
Grants received during the year (Note 14)	24,735	1,880
Grants utilised during the year	(24,735)	(1,880)
	<hr/>	<hr/>
End of financial year	-	-
	=====	=====

These are unrestricted designated grants received from the Government of Singapore to subsidise and aid in the expenses of the patients.

9. Deferred capital grant

	2022 S\$	2021 S\$
Beginning of the year	188,954	216,302
Grants received during the year	33,935	-
Recognition for the year (Note 16)	(31,157)	(27,348)
	<hr/>	<hr/>
End of the year	191,732	188,954
	=====	=====
Current	31,157	27,348
Non-current	160,575	161,606
	<hr/>	<hr/>
	191,732	188,954
	=====	=====

During the year, a capital expenditure grant of S\$33,935 (2021: S\$Nil) was received from Ministry of Health ("MOH") for the renovation work at the dementia ward.

These capital grants are amortised over the useful lives of the related property, plant and equipment which is 10 years.

GRACE LODGE

**Notes to the Financial Statements
For the Financial Year Ended 31 March 2022**

23

10. Trade and other payables

	2022 S\$	2021 S\$
Trade payables - non-related parties	359,913	214,258
Amount due to a related party	1,306,879	1,129,747
Accruals	20,000	18,000
	<hr/>	<hr/>
Financial liabilities (Note 19)	1,686,792	1,362,005
GST payables	28,896	24,931
	<hr/>	<hr/>
	1,715,688	1,386,936
	=====	=====

Trade payables are non-interest bearing and are generally on 30 days' terms.

Amount due to a related party is non-trade related, unsecured, non-interest bearing and repayable on demand.

11. Patients' deposits

Patients' deposits are refundable deposits received from patients upon admission and refundable upon discharge of the patients from the Nursing Home. The quantum varies for each patient and is dependent upon their ability to pay and committed monthly payments based on financial counselling and social worker's report.

12. Voluntary income

	2022 S\$	2021 S\$
Donation received	53,635	11,457
Tax-exempt donations received	101,181	128,288
	<hr/>	<hr/>
	154,816	139,745
	=====	=====

GRACE LODGE

**Notes to the Financial Statements
For the Financial Year Ended 31 March 2022**

24

13. Activities for generating funds

	2022 S\$	2021 S\$
Revenue from patients	9,597,254	9,216,379
Less: Patients' subsidies		
- Recurrent grant subsidy	6,958,882	6,427,455
- ILTC subvention	42,929	31,039
- Waiver	108,185	134,503
	(7,109,996)	(6,592,997)
Less: Utilisation - Medifund grant	(1,401,810)	(379,639)
	<u>1,085,448</u>	<u>2,243,743</u>
	=====	=====

14. Income from charitable activities

	2022 S\$	2021 S\$
Received from MOH		
- Medifund grant	604,900	468,250
- Recurrent grant subsidy (current year)	6,958,882	6,427,455
- Recurrent grant subsidy (propa)	117,605	351,380
	7,076,487	6,778,835
- Rental subvention	605,836	413,701
- Replacement ratio	-	9,346
AIC-HPF Fund received	24,735	1,880
AIC-CST grant received	-	128,843
AIC-Other Fund	402,082	1,113,350
	<u>8,714,040</u>	<u>8,914,205</u>
	=====	=====

15. Investment income

	2022 S\$	2021 S\$
Bank interest income	-	719
	<u>=====</u>	<u>=====</u>

GRACE LODGE

**Notes to the Financial Statements
For the Financial Year Ended 31 March 2022**

25

16. Other income

	2022 S\$	2021 S\$
Reversal of allowance for impairment of trade receivables	1,116	1,357
Wage credit scheme	29,435	38,336
Jobs Credit grant	57,831	5,979
MOH capital expenditure income (Note 9)	31,157	27,348
Job support scheme	35,278	228,088
Sundry income	30,120	31,500
	<u>184,937</u>	<u>332,608</u>
	=====	=====

In 2020, the Company received wage support for local employees under the Jobs Support Scheme (“JSS”) from the Singapore Government as part of the Government’s measures to support businesses during the period of economic uncertainty impacted by COVID-19. The Company assessed that there is reasonable assurance that it will comply with the conditions attached to the grants and the grants will be received. Grant income is recognised in profit or loss on a systematic basis over the period of uncertainty in which the related salary costs for which the grant is intended to compensate is recognised as expenses. Government grant income of S\$35,278 (2021: S\$228,088) was recognised during the year.

17. Staff costs

	2022 S\$	2021 S\$
Salaries	3,545,911	3,053,199
Bonus	530,823	408,803
CPF contribution, SDL and FWL	1,166,941	573,914
Other short-term employee benefits	41,592	772,048
	<u>5,285,267</u>	<u>4,807,964</u>
	=====	=====
 Average number of employees	 148	 137
	=====	=====

GRACE LODGE

**Notes to the Financial Statements
For the Financial Year Ended 31 March 2022**

26

17. Staff costs (cont'd)

Number of staffs in remuneration band:

	2022 S\$	2021 S\$
S\$100,001 - S\$200,000	1	1
S\$50,001 - S\$100,000	6	6
S\$50,000 and below	142	133
	=====	=====

18. Related party transactions

In addition to the related party information disclosed elsewhere in the financial statements, the following significant transactions between the Society and related parties took place at terms agreed between the parties during the financial year:

	2022 S\$	2021 S\$
Rental of office premises, water and electricity charged by a related party	2,416,409	2,306,952
Management fee paid to a related party	96,000	96,000
	=====	=====

Related parties comprise mainly entities which are controlled or significantly influenced by members of the Executive Committee.

Key management personnel compensation:

Key management personnel are those having authority and responsibility for planning, directing and controlling the activities of the Society. The members of the Executive Committee are considered key management personnel and did not receive any form of remuneration for the financial years ended 31 March 2022 and 2021.

GRACE LODGE

**Notes to the Financial Statements
For the Financial Year Ended 31 March 2022**

27

19. Categories of financial assets and liabilities

The carrying amounts presented in the statement of financial position relate to the following categories of assets and liabilities:

	2022 S\$	2021 S\$
<u>Financial assets</u>		
Financial assets at amortised cost:		
Trade and other receivables	1,730,218	1,775,806
Cash and cash equivalents	7,837,233	7,927,512
	<u>9,567,451</u>	<u>9,703,318</u>
	=====	=====
<u>Financial liabilities</u>		
Financial liabilities at amortised cost:		
Trade and other payables	1,686,792	1,362,005
Patients' deposits	110,266	110,828
	<u>1,797,058</u>	<u>1,472,833</u>
	=====	=====

Further quantitative disclosures are included throughout these financial statements.

20. Financial risk management

The Society's activities expose it to a variety of financial risks from its operations. The key financial risks include credit risk and liquidity risk.

The Executive Committee reviews and agrees policies and procedures for managing each of these risks on an informal basis. It is, and has been, throughout the current and previous financial year, the Society's policy that no trading in derivatives for speculative purposes shall be undertaken.

The following sections provide details regarding the Society's exposure to the above-mentioned financial risks and the objectives, policies and processes for the management of these risks.

There has been no change to the Society's exposure to these financial risks or the manner in which it manages and measures the risk.

GRACE LODGE

Notes to the Financial Statements For the Financial Year Ended 31 March 2022

28

20. Financial risk management (cont'd)

(a) Credit risk

Credit risk refers to the risk that counterparty will default on its contractual obligations resulting in financial loss to the Society. The major classes of financial assets of the Society are trade and other receivables and cash and cash equivalents.

As the Society does not hold any collateral, the maximum exposure to credit risk for each class of financial instruments is the carrying amount of that class of financial instruments presented on the statement of financial position.

For expected credit losses (ECL) on financial assets, the three-stage approach in the financial reporting standard on financial instruments is used to measure the impairment allowance. Under this approach the financial assets move through the three stages as their credit quality changes. However, a simplified approach is permitted by the financial reporting standards on financial instruments for financial assets that do not have a significant financing component, such as trade receivables. On initial recognition, a day-1 loss is recorded equal to the 12-month ECL (or lifetime ECL for trade receivables), unless the assets are considered credit impaired.

For credit risk on trade receivables an ongoing credit evaluation is performed on the financial condition of the debtors and an impairment loss is recognised in profit or loss. Reviews and assessments of credit exposures in excess of designated limits are made. Renewals and reviews of credits limits are subject to the same review process.

Credit risk concentration profile

The Society has no concentration of credit risk, with exposure spread over a large number of counterparties and patients, apart from cash and cash equivalents placed with reputable licensed banks in Singapore.

(b) Liquidity risk

Liquidity risk is the risk that the Society will encounter difficulty in meeting financial obligations due to shortage of funds. The Society manages its liquidity risk by maintaining an adequate level of cash and cash equivalents. The Executive Committee is satisfied that funds are available to finance the operations of the Society.

The Society's financial liabilities, which comprise of trade and other payables and patients' deposits, mature within 12 months from the end of the reporting period based on contractual undiscounted repayment obligations.

GRACE LODGE

Notes to the Financial Statements For the Financial Year Ended 31 March 2022

29

21. Fair value of assets and liabilities

The carrying amounts of trade and other receivables, cash and cash equivalents, trade and other payables, and patients' deposits are reasonable approximation of fair values due to their short-term nature.

22. Capital management

The Society's objectives when managing capital are to safeguard the Society's ability to continue as a going concern so that it can continue to provide delivery of its services and programmes to the public and its members.

The capital structure of the Society consists of accumulated fund and MOH Medifund account, as shown in the statement of financial position. In order to maintain the capital structure, the Society may appeal for donation from the general public.

The Society reviews its accumulated fund at least once annually to ensure that the Society will be able to continue as a going concern. The Society's overall strategy remains unchanged from 2021.

The Society is not subject to any externally imposed capital requirements for the financial years ended 31 March 2022 and 2021, respectively.

23. Columnar presentation of statement of financial position

A large majority of the assets and liabilities are attributable to the Accumulated Fund. All the assets of the other funds are represented by cash and plant and equipment balances. Accordingly, the Society did not adopt a columnar presentation of its assets, liabilities and funds in the Statement of Financial Position as it was not meaningful.

24. Changes and adoption of financial reporting standards

The adoption of these accounting policies adopted are consistent with those of the previous financial year except that in the current financial year, the Company has adopted all the new and amended standards which are relevant to the Company and are effective for annual financial periods beginning on or after 1 January 2021. The adoption of these standards did not have any material effect on the financial performance or position of the Company

FRSs effective for annual period beginning on or after 1 January 2021

The following standards and interpretations are effective for the annual period beginning on or after 1 January 2021:

- Amendment to FRS 116 Leases: Covid-19-Related Rent Concessions
- Amendments to FRS 109 Financial Instruments, FRS 39 Financial Instruments: Recognition and Measurement, FRS 107 Financial Instruments: Disclosures, FRS 116 Leases: Interest Rate Benchmark Reform – Phase 2

GRACE LODGE

**Notes to the Financial Statements
For the Financial Year Ended 31 March 2022**

30

25. New standards and interpretations not yet adopted

For the future reporting years certain new or revised financial reporting standards were issued by the Singapore Accounting Standards Council and these will only be effective for future reporting years. Those applicable to the Company for future reporting years are listed below. The transfer to the applicable new or revised standards from the effective dates is not expected to result in any significant modification of the measurement methods or the presentation in the financial statements for the following year from the known or reasonably estimable information relevant to assessing the possible impact that application of the new or revised standards may have on the entity's financial statements in the period of initial application.

The Society has not adopted the following standards applicable to the Company that have been issued but not yet effective:

Description	Effective for annual periods beginning on or after
Amendment to FRS 116 Leases: Covid-19-Related Rent Concessions beyond 30 June 2021	1 April 2021
Amendments to FRS 16 Property, Plant and Equipment: Proceeds before Intended Use	1 January 2022
Amendments to FRS 37 Provisions, Contingent Liabilities and Contingent Assets: Onerous Contracts – Cost of Fulfilling a Contract	1 January 2022
Annual Improvements to FRSs 2018 - 2020	1 January 2022
Amendments to FRS 1 Presentation of Financial Statements: Classification of Liabilities as Current or Non-current	1 January 2023
Amendments to FRS 1 Presentation of Financial Statements and FRS Practice Statement 2: Disclosure of Accounting Policies	1 January 2023
Amendments to FRS 8 Accounting Policies, Changes in Accounting Estimates and Errors: Definition of Accounting Estimates	1 January 2023
Amendments to FRS 12 Income Taxes: Deferred Tax related to Assets and Liabilities arising from a Single Transaction	1 January 2023

The Executive Committee expect that the adoption of the standards above will have no material impact on the financial statements in the year of initial application.